

**2021** Annual Report

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# Message from the General Manager

On behalf of the South Interlake Planning District (SIPD), I proudly present the 2021 Annual Report.

This past year has been another busy one for the organization, having administered 95 planning applications and issued 745 permits, which are all-time records for the SIPD. These volumes reflect the increased level of construction activity and investment taking place across the entire Planning District, including a wide variety of commercial, agricultural, and residential development projects.



In 2021, the SIPD Board made the decision to open a second office in the R.M. of Rosser (CentrePort). The new 4,000 ft<sup>2</sup> office, which is expected to open by the summer of 2022, will provide increased capacity for SIPD's operations, including additional staff. The strategic location of the new office will provide a convenient location for most design professionals and contractors as well as proximity to multi-million dollar projects in CentrePort, which require daily inspections. In addition, the SIPD is very pleased to maintain its current office location in Stonewall, providing convenient service to customers who reside in the central and northern portions of the District.

This two-office model represents a high-level of service for landowners, contractors and design professionals in our District. The SIPD is proud to be able to deliver this level of service at no increased cost to taxpayers.

In addition to its two physical offices, the SIPD is continuing to invest in other tools and systems to better serve its users. As we head into 2022, the SIPD expects to institute interactive zoning mapping on its website and a new online building permit application system, which will enable applicants to check in on the status of applications at any time. The SIPD looks forward to sharing more information on these new services in the near future.

I would like to thank the SIPD Board for the opportunity to serve them in 2021, and for staff's continued commitment to their work. The SIPD team looks forward to continue serving its member municipalities in 2022, ensuring that development is responsibly planned and managed throughout the Planning District.

Sincerely,

Eric Shaw, MCIP, RPP General Manager

# **Vision, Mission and Values**

#### Vision

The "vision statement" is a forward-looking statement that paints a broad picture of what the organization wants to achieve. The statement guides the development of organizational values, goals, and objectives. In October 2016, the following vision statement was developed by the South Interlake Planning District (SIPD) Board with the assistance of HMC Management:

"Sufficiently resourced and appropriately governed, South Interlake Planning District provides services and direction for its members and customers at an optimal level."

#### Mission

A "mission statement" clarifies the purpose and primary objective of the organization. A mission statement is meant for employees and leaders of the organization. In October 2016, the following mission statement was developed by the SIPD Board with the assistance of HMC Management:

"To facilitate responsible land use planning and development within the South Interlake
Planning District."

## **Corporate Values**

Corporate values shape the culture of an organization. They are the essence of the organization's identity — the principles, beliefs, or philosophy. Many organizations focus mostly on their technical competencies but often forget that their values define who they are and how they operate. In October, 2016, the following corporate values were developed by the SIPD Board with the assistance of HMC Management:

- Integrity: Consider our moral and ethical obligations to all of our stakeholders when making decisions and taking action;
- **Collaboration:** Genuinely seek and value the input, perspectives and expertise of others, and encourage ideas and appreciate feedback from the outset;
- **Accountability:** We will be transparent and accountable to our members and their citizens, providing easy access to information, an outstanding customer service experience, and meaningful opportunities to participate in the planning process;

- **Honesty:** Each of us demonstrates personal integrity, truthfulness and honesty in how we do our job. We inspire public confidence and trust in our organization;
- **Equity:** Regulations and decisions will be applied equitably;
- **Professionalism:** The SIPD Board and staff are expected to act professionally in all of our dealings with our customers.

# Overview of the SIPD

The South Interlake Planning District (SIPD) is a partnership between the Rural Municipalities of Rockwood and Rosser, and the Towns of Stonewall and Teulon. The SIPD provides planning and building development services for the District. Our responsibilities include the adoption, administration and enforcement of the Development Plan for the entire District, the administration and enforcement of our member municipal Zoning By-Laws and Secondary Plans, and the administration of the Manitoba Building Code.

The District has an area of approximately 1,588 square kilometres with a total population of 15,952 (based on 2021 Statistics Canada Census). The Planning District is located immediately northwest of the City of Winnipeg along Provincial Trunk Highways No. 6 and 7, and abuts the municipalities of Headingley, St. Francois Xavier, Woodlands, Armstrong, Gimli, St. Andrews, East St. Paul and the City of Winnipeg. Provincial Trunk Highways No. 67 and 101 (Perimeter Highway) serve as the major east-west transportation routes.

#### SIPD Board

The South Interlake Planning District (SIPD) Board consists of directors appointed by the elected Council of each member municipality. Each municipality appoints two directors to the Board. In accordance with *The Planning Act*, the SIPD Board is responsible for managing the SIPD operations, including the adoption, administration, and enforcement of the Development Plan By-Law for the entire District, and the administration and enforcement of the Zoning By-Laws, Secondary Plans, and any other applicable by-laws of its member municipalities and the SIPD.

While the Minister of Municipal Relations is the Approving Authority for subdivisions of land in most Manitoban communities outside the City of Winnipeg, this responsibility has been delegated to certain Planning District Boards, including the SIPD Board.

The following municipal representatives comprised the South Interlake Planning District Board in 2021:

- → Wes Taplin Chair (R.M. of Rockwood)
- → Frances Smee
  Deputy Chair (R.M. of Rosser)
- → Clive Hinds Director (Town of Stonewall)
- → Peter Bullivant Director (Town of Stonewall)

- → Terry Hartle Director (R.M. of Rockwood)
- → Lee Garfinkel Director (R.M. of Rosser)
- → Anna Pazdzierski
  Director (Town of Teulon)
- → Cherise Griffin
  Director (Town of Teulon)

# SIPD Staff

The South Interlake Planning District (SIPD) employs six full-time professional staff to provide planning, building, enforcement, and administrative related services to the District.

- → Eric Shaw, MCIP, RPP
  General Manager & Dev. Officer
- → Kristine Sawry

  Financial & Administrative Assistant

→ James Schmidt
Sr. Building Inspector

→ Laura Beech
Permit Coordinator

→ Deryl Brook
Building Inspector

→ Andrea Groeneweg
Administrative Assistant

Figure 1 illustrates the organizational structure of the South Interlake Planning District in 2021.

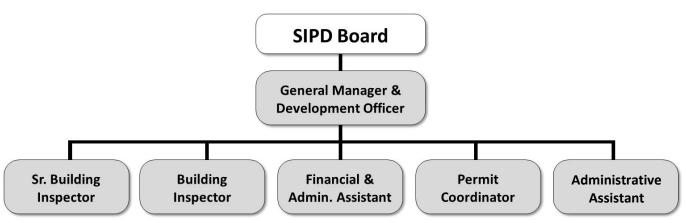


Figure 1: SIPD's Organizational Structure in 2021

# **News in 2021**

## SIPD Commits to Operating Two Offices

For several years, the SIPD Board has recognized the importance and urgency of increasing the SIPD's office capacity in order to meet the growing needs of the Planning District. In consideration of this, between 2019 and early 2021, the SIPD explored the possibility of expanding its current office space in R.M. of Rockwood's Municipal Building at 285 Main Street in Stonewall. Following a design and feasibility analysis of a proposed building addition, it was determined that the office expansion would not proceed at that location.

In early 2021, the SIPD identified several new options for office space. After careful evaluation, the SIPD Board determined that an office presence in the Inland Port Special Planning Area (CentrePort) in the R.M. of Rosser was imperative, given the significant and increasing rate of development in that part of the Planning



District. The SIPD Board also decided that they would maintain the current office location in Stonewall, in order to continue providing a convenient office location for customers who live in the central and northern portions of the Planning District.

Since this decision was made by the SIPD Board in early 2021, the SIPD has entered into new lease agreements that will result in the SIPD opening a new 4,000 ft<sup>2</sup> office at Unit 5 - 15 Davis Way in the R.M. of Rosser (CentrePort), and a 600 ft<sup>2</sup> office at 285 Main Street in Stonewall (current location). The larger primary office in CentrePort is currently under



construction and is expected to open in the summer of 2022. The CentrePort office will be open five days a week, while the Stonewall office will be open three days a week. Once the CentrePort office is open, the SIPD expects to hire additional staff to help support its operations.

The SIPD is proud to provide this increased level of service to the public, contractors, and design professionals at no addition cost to taxpayers. Close to 92% of the SIPD's annual revenue is paid for through fees for service.

### Hiring of New Staff

The South Interlake Planning District (SIPD) was pleased to hire Andrea Groeneweg as a full-time Administrative Assistant (one-year term) in August of 2021. Andrea



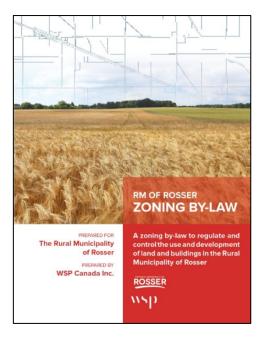
previously worked as a Library Technician for the Interlake School Division. Andrea is responsible for various important administrative tasks for the SIPD, including responding to telephone and email inquiries, planning and permit application in-take, permit issuance and payments, filing of documents, and much more.

As the SIPD transitions to a two-office model in 2022, changes to the organizational structure are planned. Several new positions are expected to be established by the SIPD Board as the CentrePort office is opened, which will allow the SIPD's administration to respond to work demands that have been increasing for several years as a result of increased development. The SIPD looks forward to making further announcements on these organizational changes in 2022.

## Adoption of R.M. of Rosser Zoning By-Law No. 4/21

In 2019, the R.M. of Rosser Council identified the comprehensive review of their Zoning By-law as a priority project during 2019-2020. This Zoning By-law only applies to lands outside of CentrePort.

WSP Canada Inc. was retained to coordinate the review process. The review started in December 2019. *Phase 1: Issue Identification* and *Phase 2: Technical Review* were completed between January and May 2020 and included two public Zoning Information Sessions that were conducted in February 2020. The draft By-Law was then written over the summer months of 2020 and reviewed with the project steering committee and Council through the fall months. The review concluded with Phase 4, which included public consultation (virtual) and final updates to the draft By-Law.



R.M. of Rosser Zoning By-Law No. 4/21 was given Third Reading by the R.M. of Rosser Council on July 13, 2021. The new by-law includes a number of significant changes:

- Improved format for ease of use;
- New regulations regarding detached secondary suites;
- New regulations regarding temporary additional dwellings on the same site as the principal dwelling;
- New regulations regarding home occupations, home businesses, and home industries;

- New regulations regarding shipping containers;
- Identification of properties within obsolete plans of subdivision;
- Identification of a new land use category for wedding venues and special event facilities;
- Identification of a new land use category for communal farm operations;
- Expanded provisions for animal keeping and beekeeping;
- Identification of aggregate resource deposits on the zoning map;
- New standards for sustainable energy, including provisions for solar energy systems in subsection and wind energy.

On reflection, this review process was highly successful for the R.M. of Rosser and the SIPD. Despite significant obstacles associated with the global pandemic between 2020-21, the R.M. of Rosser was successful in leading a thoughtful and collaborative planning process, resulting in a new, effective and progressive planning tool that will be modelled by municipalities for years to come.

#### **Bill 37**

The Planning Amendment and City of Winnipeg Charter Amendment Act (Bill 37) received Third Reading and Royal Assent on May 20, 2021. On October 29, 2021, the appeals and performance standards sections of the legislation were proclaimed.



These recent amendments to the Planning Act introduce new service standards (timelines) and appeal provisions for several planning approval processes. Failure to meet prescribed service standards can be appealed to Municipal Board. In addition, decisions to deny certain planning applications may be appealed to the Municipal Board. Most of the new service standards and appeal rights concern specific planning applications, including Secondary Plan Amendments, Zoning By-Law Amendments, Subdivisions, Development Agreements, and Development Permits.

These amendments have required the SIPD to adjust its application submission process, ensuring that all minimum application requirements are complete and received simultaneously before the application is officially accepted. The SIPD must enforce this more rigorous and thorough application process to mitigate the risk of costly appeals, which may be triggered by the new service standards.

The SIPD will continue to assess the impacts of Bill 37 on its operations and budget. Depending on the impacts of these legislative changes, the SIPD may be required to further adjust its application procedures in the future.

# **Planning Applications**

### **Summary**

The General Manager and Development Officer is primarily responsible for managing planning applications received by the South Interlake Planning District (SIPD), with support provided by administrative staff.

The number of planning applications applied for in 2021 was 95 applications, which represents an increase when compared to 2020 levels (i.e., 83 applications). In 2021, planning applications in the R.M of Rockwood accounted for 48% (46 applications) of the total volume, while applications in the Town of Stonewall accounted for 28% (27 applications) of the total. Applications in the R.M. of Rosser and Town of Teulon accounted for 17% (16 applications) and 6% (6 applications) of the total volume respectively.

It is important to recognize that certain planning applications require the involvement and assistance from the Province of Manitoba's Community Planning Branch (Selkirk), including applications for Development Plan and Zoning By-Law amendments and subdivisions. The SIPD greatly appreciates the excellent support and assistance provided by the Province on these files.

The Minister of Municipal Relations is the Planning Authority for planning applications located within the Inland Port Special Planning Area (CentrePort). As a result, said applications have been excluded from the following Figures in this section of the report.

# Volume and Type by Municipality

Figures 2, 3, 4 and 5 provide a summary of planning applications that were active during the reporting period of January 1, 2021 to December 31, 2021:

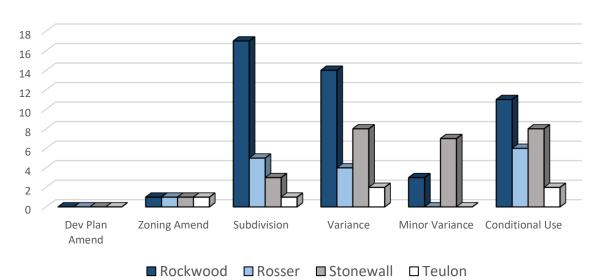


Figure 2: Volume of Planning Applications by Type (2021)

Figure 3: Volume of Planning Applications by Type (2021)

Application Type	Rockwood	Rosser	Stonewall	Teulon	Total
Development Plan Amendment	0	0	0	0	0
Zoning Bylaw Amendment	1	1	1	1	4
Subdivision	17	5	3	1	26
Variance	14	4	8	2	28
Minor Variance	3	0	7	0	10
Conditional Use	11	6	8	2	27
2021 TOTAL	46	16	27	6	95
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2020 TOTAL	54	9	17	3	83
2019 TOTAL	44	9	13	3	69
2018 TOTAL	39	11	17	2	69
2017 TOTAL	36	8	13	6	63
2016 TOTAL	40	9	6	4	59

Figure 4: Total Volume of Planning Applications by Municipality (2016-21)

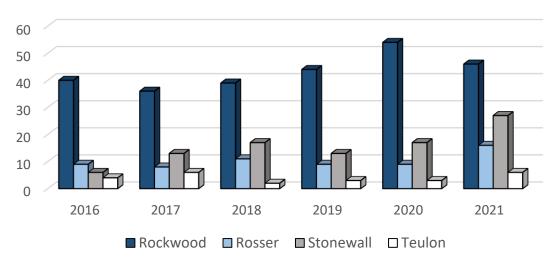
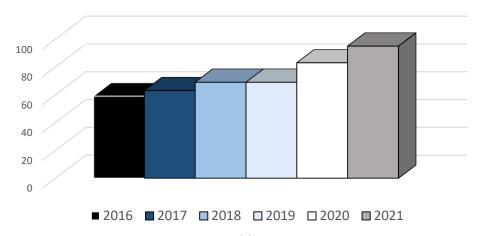


Figure 5: Total Volume of Planning Applications by Year (2016-21)



# **Building Construction**

#### Summary

In 2021, the total number of permits issued was 745, which is an increase to the volume of permits issued in 2020 (709), and significantly higher than the five-year annual average (641) between 2017 and 2021. In fact, the 745 permits issued in 2021 represents the highest volume of permits ever issued by the South Interlake Planning District (SIPD) in a single calendar year.

The value of new construction in 2021 was \$85,151,247, which represents a decrease to the value of new construction in 2020 (\$121,906,010). Nevertheless, 2021's annual value of new construction represents the third highest annual total in the Planning District's history, behind only 2019 and 2020. The five-year annual average of new construction value is \$85,024,256.

Construction levels continue to be robust in the Planning District in 2021. This is attributed to continued investment in the R.M. of Rosser, including several new multi-million dollar commercial projects, agricultural and residential development throughout the R.M. of Rockwood, and continued single-family residential construction in the Town of Stonewall.

For additional context, the following are the top three 2021 Building Permits (i.e., highest value of construction) issued for each member municipality in the SIPD:

#### **R.M. OF ROCKWOOD**

**Applicant:** Charisons Turkey Hatchery Ltd.

Permit No.: BRW 74/21

**Description:** Addition to Existing Turkey

**Hatchery Building** 

Address: 89 098 B Rd. 7E

Value: \$3,250,000

**Applicant:** Prairie Blossom Colony Farms Ltd.

Permit No.: BRW 69/21

**Description:** New Communal Farm Dwelling

(Five Units)

**Address:** 4093 E Rd. 84N

Value: \$900,000

**Applicant:** Grzenda Construction Inc.

Permit No.: BRW 29/21

**Description:** New Single-Family Dwelling **Address:** 5141 E Rd. 85N, Balmoral

Value: \$796,000

#### **TOWN OF STONEWALL**

**Applicant:** Dueck Builders Ltd.

**Permit No.:** BST 13/21

**Description:** New Single-Family Dwelling

Address: 221 3rd St. W

Value: \$843,290

#### R.M. OF ROSSER

**Applicant:** Bird Design-Build Construction Inc.

**Permit No.:** BR 54/21

**Description:** Nutrien Ag Solutions - Warehouse

& Distribution Facility

Address: 340 Goldenrod Dr. (CentrePort)

Value: \$12,000,000

**Applicant:** Neimark Architect Inc.

**Permit No.:** BR 38/21

**Description:** Package and Courier Terminal

with Offices

Address: 741 - 841 Oak Point Hwy (CentrePort)

Value: \$11,000,000

**Applicant:** Nejmark Architect Inc.

Permit No.: BR 135/21

**Description:** Multi-Tenant Industrial Building #2

Address: 3129 Red Fife Rd. (CentrePort)

Value: \$8,250,000

#### **TOWN OF TEULON**

**Applicant:** Hollyhock Construction Ltd.

Permit No.: BT 1/21

**Description:** New Single-Family Dwelling

Address: 241 Third St. SW

Value: \$650,000

**Applicant:** Pine Creek Homes Inc.

Permit No.: BST 52/21

**Description:** New Single-Family Dwelling

Address: 10 Thunder Hill Dr.

Value: \$820,000

**Applicant:** Dreamworks Homes Inc.

Permit No.: BST 37/21

**Description:** New Single-Family Dwelling

Address: 44 Thunder Hill Dr.

Value: \$597,643

Applicant: Republic Architecture Inc.

Permit No.: BT 8/21

**Description:** EMS Crew Quarters Renovation

Address: 51 Main St. Value: \$200,000

**Applicant:** Ansell Managed Properties Inc.

Permit No.: BT 9/21

**Description:** Seniors Housing Renovation

Address: 112 Beach Rd. E

Value: \$200,000

# **Volume and Type by Municipality**

Figures 6 and 7 provide a summary of the total volume of permits issued annually by the SIPD between 2012 and 2021:

Figure 6: Volume of Total Permits Issued (excl. Demolition) (2012-21)

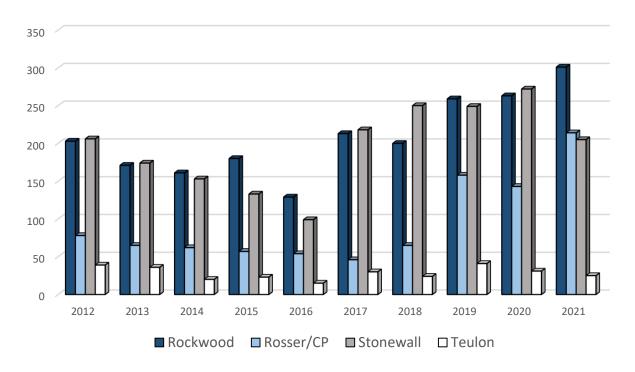


Figure 7: Volume of Total Permits Issued (excl. Demolition) (2012-21)

Year	Rockwood	Rosser/CP	Stonewall	Teulon	Total
2012	203	78	206	39	526
2013	171	65	174	36	446
2014	161	62	153	20	396
2015	180	57	133	23	393
2016	129	54	99	15	297

2017	213	46	218	30	507
2018	200	65	250	24	539
2019	259	158	249	41	707
2020	263	143	272	31	709
2021	301	214	205	25	745
'13-'21 AVG	208	94	196	28	527

Figures 8 and 9 provide a summary of the annual value of new construction associated with building permits issued by the SIPD between 2012 and 2021:

\$160,000,000 \$140,000,000 \$120,000,000 \$100,000,000 \$80,000,000 \$60,000,000 \$40,000,000 \$20,000,000 \$0 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 ■ Rockwood ■ Rosser ■ Stonewall □Teulon

Figure 8: Value of New Construction (2012-21)

Figure 9: Value of New Construction (2012-21)

Year	Rockwood	Rosser	Stonewall	Teulon	Total
2012	\$7,588,095	\$23,642,966	\$13,471,703	\$1,982,405	\$46,685,169
2013	\$8,300,893	\$25,588,008	\$9,916,054	\$1,162,705	\$44,967,660
2014	\$19,588,947	\$27,533,411	\$6,680,936	\$508,470	\$54,311,764
2015	\$7,843,241	\$14,218,593	\$4,310,215	\$1,075,792	\$27,447,841
2016	\$8,197,653	\$11,438,747	\$5,047,893	\$2,282,266	\$26,966,559
2017	\$8,031,488	\$7,266,528	\$8,206,145	\$834,627	\$24,338,788
2018	\$17,575,744	\$12,766,543	\$10,311,599	\$2,204,173	\$42,858,059
2019	\$8,833,567	\$122,150,760	\$16,185,130	\$3,697,720	\$150,867,177
2020	\$9,801,613	\$100,378,044	\$11,375,535	\$350,818	\$121,906,010
2021	\$17,520,051	\$59,085,799	<i>\$7,403,411</i>	\$1,141,986	\$85,151,247
'12-21' AVG	\$11,328,129	\$40,406,940	\$9,290,862	\$1,524,096	\$62,550,027

Figure 10 provides a summary of building permits issued by the SIPD during the reporting period of January 1, 2021 to December 31, 2021:

Figure 10: Volume of Building Permits Issued (2021)

	Rockwood	Rosser	Stonewall	Teulon	Total
<b>2021 TOTAL</b>	117	62	86	6	271
2020 TOTAL	104	28	111	12	255

Figure 11 provides a summary of development permits issued by the SIPD during the reporting period of January 1, 2021 to December 31, 2021:

Figure 11: Volume of Development Permits Issued (2021)

	Rockwood	Rosser	Stonewall	Teulon	Total
<b>2021 TOTAL</b>	120	73	75	10	278
2020 TOTAL	108	50	98	11	267

Figure 12 provides a summary of individual occupancy permits (i.e., not associated with Building Permits) issued by the SIPD during the reporting period of January 1, 2021 to December 31, 2021:

Figure 12: Volume of Individual Occupancy Permits Issued (2021)

	Rockwood	Rosser	Stonewall	Teulon	Total
<b>2021 TOTAL</b>	11	45	13	4	73
2020 TOTAL	13	47	15	6	81

Figure 13 provides a summary of plumbing permits issued by the SIPD during the reporting period of January 1, 2021 to December 31, 2021:

Figure 13: Plumbing Permits Issued (2021)

	Rockwood	Rosser	Stonewall	Teulon	Total
<b>2021 TOTAL</b>	53	34	31	5	123
2020 TOTAL	38	18	48	2	106

Figure 14 provides a summary of demolition permits issued by the SIPD during the reporting period of January 1, 2021 to December 31, 2021:

Figure 14: Demolition Permits Issued (2021)

	Rockwood	Rosser	Stonewall	Teulon	Total
2021 TOTAL	9	1	0	1	11
2020 TOTAL	4	6	1	1	12

Figure 15 provides a summary of inspections conducted by SIPD staff, for all permits and enforcement files, during the reporting period of January 1, 2021 to December 31, 2021:

Figure 15: Volume of Inspections (2021)

Month	Rockwood	Rosser	Stonewall	Teulon	Total
January	14	24	16	1	55
February	17	21	31	1	70
March	37	32	37	3	109
April	35	33	36	2	106
May	51	25	26	4	106
June	45	36	37	4	122
July	38	31	27	3	99
August	38	30	37	5	110
September	42	39	33	3	117
October	58	27	38	4	127
November	40	28	25	3	96
December	22	17	18	2	59
2021 TOTAL	437	343	361	35	1,176

2020 TOTAL	318	339	475	70	1,202
2019 TOTAL	<i>379</i>	218	532	84	1,213
2018 TOTAL	428	148	503	76	1,155
2017 TOTAL	425	142	430	80	1,077
2016 TOTAL	426	112	417	54	1,009

Building permit related inspections increased between March and October 2021, exceeding 100 inspections per month for all but one month (i.e., 99 inspections in July). With the influx of large-scale commercial, agricultural and residential projects being developed in the Planning District, the SIPD no longer experiences a significant seasonal slow-down, as was the case in years past. Instead, the high volume of inspections remains steady for 8-10 months of the year.

Figure 16 provides a summary of the distance driven by SIPD inspectors for all inspections, for permits and enforcement files, during the period of January 1, 2021 to December 31, 2021:

Figure 16: Kilometres Driven for All Inspections (2021)

Month	Total KMs Driven			
January	4,065			
February	3,829			
March	4,981			
April	4,360			

May	4,420		
June	4,232		
July	3,761		
August	3,111 (partial data)		
September	2,052 (partial data)		
October	3,648		
November	4,415		
December	3,360		
<b>2021 TOTAL</b>	46,234 KMs *		

2020 TOTAL	44,513 KMs *		
2019 TOTAL	23,107 KMs		
2018 TOTAL	22,910 KMs		
2017 TOTAL	23,263 KMs		

<sup>\*</sup> The SIPD began leasing fleet vehicles in March 2020. As a result, mileage between March and December includes kilometres driven for all inspections <u>and</u> trips to/from the homes of SIPD Inspectors.

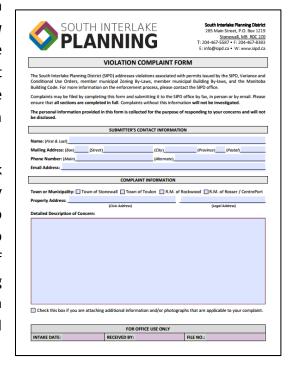
# **Enforcement Services**

#### **Summary**

The South Interlake Planning District (SIPD) is responsible for the enforcement of the SIPD Development Plan, member municipal Zoning By-Laws, and the Manitoba Building Code.

The SIPD's enforcement procedure is consistent with the provisions of *The Municipal Act* and *The Planning Act*. Enforcement complaints may be filed with the SIPD by submitting a completed Violation Complaint Form, which is available on the SIPD's website. The SIPD reviews all submissions and proceeds with enforcement where the complaints have merit.

An ongoing challenge with SIPD's enforcement work is the organization's limited human resource capacity to carry out the administrative duties required to rectify each file. Each file takes considerable time to properly administer, including the preparation of various correspondence, site inspections, researching past permits and development approvals, liaising with member municipalities, engaging legal counsel, and communicating with property owners.



In 2022, the SIPD Board is expected to allocate budget for additional resources in this area. Either a third-party service or part-time By-Law Enforcement Officer is expected to be retained following the opening of the new SIPD office in CentrePort.

Figure 17 below provides a summary of the number of open and rectified enforcement files during the period of January 1, 2021 to December 31, 2021:

Figure 17: Enforcement Files (2021)

	Rockwood	Rosser/CP	Stonewall	Teulon	Total
Open Enforcement Files in 2021	23	7	1	0	31
Files Rectified in 2021	21	6	8	4	39
<b>TOTAL Enforcement Files in 2021</b>	44	13	9	4	70

# SIPD's 2021 Operating Budget

### **Summary**

The South Interlake Planning District (SIPD) experienced a fourth consecutive budget surplus at the end of 2021. Revenues in 2021 were higher than expected, largely due to the record level of permits issued. The high volume of planning applications was also a contributing factor. In addition, expenditures in 2021 were lower than expected, largely due to the cancellation of the SIPD office expansion at 285 Main Street in Stonewall.

At year-end, total revenue for the SIPD was 109% of budget, for a total of \$1,101,915. Notable revenue accounts that over-performed in 2021 included permits (development, building, plumbing and occupancy), subdivisions, conditional use and variances, and penalty fees.

At year-end, total expenditures for the SIPD were 67% of budget. Savings were achieved in several expenditure accounts in 2021, including office addition/renovations, professional fees, special projects, SIPD Board indemnities, and SIPD administration (salaries, office, and administration).

Figure 18 below provides a summary of the annual balances for the SIPD between 2017 and 2021:

Figure 18: SIPD's Actual Revenue vs. Actual Expenditure (2017-21)

	2017 Actual	2018 Actual	2019 Actual	2020 Actual	2021 Actual
Revenue	\$405,651.56	\$660,243.45	\$1,922,761.59	\$822,705.12	\$1,101,915.16
Expenditure	\$480,679.19	\$520,460.60	\$706,068.37	\$691,930.29	\$690,287.88
NET BALANCE	(\$75,027.63)	\$139,782.85	\$1,216,693.22	\$130,774.83	\$411,627.28